



QUALICUM SCHOOL DISTRICT
FINANCE & OPERATIONS COMMITTEE OF THE WHOLE

TUESDAY, JANUARY 20, 2026
10:30 A.M.
VIA VIDEO CONFERENCING

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Meeting ID: 254 154 241 581 4

Passcode: nY7aF6Vz

Please Note: This meeting will be recorded

Facilitator: Trustee Carol Kellogg

Mandate: To discuss and make recommendations to the Board on financial, facilities, maintenance, technology and transportation matters with a view to environmental sustainability.

AGENDA

1. ACKNOWLEDGEMENT OF TRADITIONAL TERRITORIES

We would like to give thanks and acknowledge that the lands on which we work and learn are on the shared traditional territory of the Qualicum and Snaw-Naw-As (Nanoose) First Nations People.

2. PRESENTATIONS (10 MINUTES)

None

3. PROJECT UPDATES

- a. False Bay School (Phil/Ian Heselgrave)
- b. Qualicum Beach Elementary Child Care (Phil/Ian Heselgrave)

4. ITEMS FOR DISCUSSION

5. INFORMATION ITEM(S)

- a. Q2 Financial Summary (Ryan) p 1-2
- b. 2026/2027 Budget Development (Ron)
 - Schedule/Survey Review p 3-4
 - Fees Review p 5

6. ITEMS FOR RECOMMENDATION TO THE BOARD

- a. 2025/2026 Amended Budget (Ron) p 6-8

7. FUTURE TOPICS

- a. Finance & Operations Work Plan attached p 9

8. NEXT MEETING DATE:

Tuesday, February 17, 2026, at 10:30 a.m. via videoconferencing

9. ADJOURNMENT

SCHOOL DISTRICT NO. 69 (QUALICUM)
2025-26 Financial Summary

1/14/2026

	2024/25				2025/26		
	Amended Budget	YTD Dec-24	% of Budget	Actual	Annual Budget	YTD Dec-25	% of Budget
REVENUE							
PROVINCIAL GRANTS							
Operating Grant	53,281,503	22,004,032	41.3%	53,416,050	52,286,714	21,519,691	41.2%
Other MOE Grants-Transportation fund	426,341	298,439	70.0%	426,341	426,341	298,439	70.0%
Other MOE Grants-Pay Equity	936,176	0	0.0%	936,176	936,176	0	0.0%
Other MOE Grants-Misc	70,000	0	0.0%	70,329	201,713	0	0.0%
TOTAL MINISTRY OF ED GRANTS	54,714,020	22,302,471	40.8%	54,848,896	53,850,944	21,818,130	40.5%
OTHER REVENUES							
Other Provincial Revenues	150,000	78,577	52.4%	159,395	150,000	88,487	59.0%
Offshore Tuition	3,650,000	2,202,585	60.3%	3,647,781	3,850,000	2,242,412	58.2%
Miscellaneous	385,000	258,538	67.2%	381,921	385,000	260,406	67.6%
Rental and Leases	750,000	729,813	97.3%	775,592	350,000	377,297	107.8%
Investment Income	550,000	257,207	46.8%	403,093	350,000	200,917	57.4%
TOTAL OTHER REVENUE	5,485,000	3,526,720	64.3%	5,367,782	5,085,000	3,169,520	62.3%
TOTAL REVENUES	60,199,020	25,829,191	42.9%	60,216,678	58,935,944	24,987,650	42.4%
EXPENDITURES							
SALARIES AND BENEFITS							
Teachers	22,563,124	9,213,268	40.8%	22,553,994	21,570,706	8,735,350	40.5%
Principals and Vice Principals	4,172,367	2,133,065	51.1%	4,235,710	3,899,447	2,023,638	51.9%
Educational Assistants	3,535,273	1,471,044	41.6%	3,809,864	3,385,201	1,399,538	41.3%
Support Staff	6,636,221	3,224,730	48.6%	6,820,342	6,255,834	2,799,320	44.7%
Other Professionals	2,147,576	1,035,194	48.2%	2,139,889	2,123,434	1,067,184	50.3%
Substitutes	2,443,045	916,444	37.5%	2,135,592	2,431,513	973,468	40.0%
Benefits	11,317,884	4,717,359	41.7%	11,414,548	11,060,491	4,581,620	41.4%
TOTAL SALARIES AND BENEFITS	52,815,490	22,711,104	43.0%	53,109,939	50,726,626	21,580,118	42.5%
Benefits as a % of Total Salaries	27.3%	26.2%		27.4%	27.9%	27.0%	
SUPPLIES AND SERVICES							
Services	3,517,047	1,505,322	42.8%	3,126,143	3,808,668	1,649,174	43.3%
Training and Travel	391,500	160,654	41.0%	447,660	391,500	184,566	47.1%
Rental and Leases	30,000	6,223	20.7%	20,213	30,000	5,884	19.6%
Dues and Fees	68,000	64,538	94.9%	98,562	68,000	67,310	99.0%
Insurance	230,000	208,511	90.7%	215,093	205,000	176,976	86.3%
Supplies	2,186,148	1,543,104	70.6%	2,673,488	2,611,150	1,635,222	62.6%
Utilities	1,156,000	371,621	32.1%	1,030,904	1,095,000	356,717	32.6%
Capital Equipment							
TOTAL SUPPLIES AND SERVICES	7,578,695	3,859,973	50.9%	7,612,063	8,209,318	4,075,850	49.6%
TOTAL EXPENDITURES	60,394,185	26,571,076	44.0%	60,722,002	58,935,944	25,655,968	43.5%
NET REVENUE (EXPENDITURE)	-195,165	-741,886		-505,324	0	-668,318	
Budgeted Use of Surplus	0						
Surplus (Deficit), for the Year	-195,165	-741,886		-505,324	0	-668,318	

SCHOOL DISTRICT NO. 69 (QUALICUM)
2025-26 Financial Summary

1/14/2026

	2024/25				2025/26		
	Amended Budget	YTD Dec-24	% of Budget	Actual	Annual Budget	YTD Dec-25	% of Budget
<u>INSTRUCTION</u>							
Regular Instruction	26,793,557	11,109,724	41.5%	26,834,346	26,446,033	10,690,962	40.4%
Career Programs	549,954	268,040	48.7%	625,067	549,954	217,239	39.5%
Library Services	1,268,252	509,408	40.2%	1,265,184	1,233,281	460,668	37.4%
Counselling	1,188,423	441,031	37.1%	1,060,335	1,188,423	447,826	37.7%
Special Education	7,792,951	3,279,302	42.1%	8,030,261	7,439,674	3,056,016	41.1%
Early Learning and Childcare	114,132	72,081	63.2%	181,252	96,650	103,571	107.2%
English as a Second Language	188,996	76,126	40.3%	191,192	188,996	68,172	36.1%
Aboriginal Education	1,096,510	398,542	36.3%	1,033,777	1,007,510	445,141	44.2%
School Administration	4,766,208	2,246,190	47.1%	4,780,139	4,557,056	2,240,986	49.2%
Off Shore Students	3,127,650	1,478,196	47.3%	3,081,874	3,109,397	1,420,272	45.7%
Other	0	362	0.0%	0	0	0	0.0%
Function 1 - Instruction	46,886,633	19,879,001	42.4%	47,083,427	45,816,974	19,150,854	41.8%
<u>DISTRICT ADMINISTRATION</u>							
Educational Administration	952,186	460,213	48.3%	959,326	934,039	423,841	45.4%
School District Governance	253,955	138,185	54.4%	239,310	253,955	142,208	56.0%
Business Administration	1,913,585	951,725	49.7%	1,862,684	1,913,585	929,448	48.6%
Function 4 - District Administration	3,119,726	1,550,123	49.7%	3,061,320	3,101,579	1,495,498	48.2%
<u>OPERATIONS AND MAINTENANCE</u>							
Operations and Maintenance Admin	766,886	506,969	66.1%	767,759	751,886	414,311	55.1%
Maintenance Operations	5,621,013	2,853,518	50.8%	5,654,459	5,395,578	3,030,309	56.2%
Maintenance of Grounds	463,200	270,409	58.4%	567,378	463,200	234,945	50.7%
Utilities	1,211,000	371,621	30.7%	1,154,544	1,161,000	356,717	30.7%
Capital Equipment							
Function 5 - Operations and Maint	8,062,099	4,002,517	49.6%	8,144,140	7,771,664	4,036,282	51.9%
<u>TRANSPORTATION AND HOUSING</u>							
Transportation and Housing Admin	274,722	215,313	78.4%	330,316	194,722	109,920	56.4%
Student Transportation	2,011,005	917,305	45.6%	2,051,530	2,011,005	845,276	42.0%
Housing/Boarding	40,000	13,966	34.9%	51,269	40,000	18,138	45.3%
Function 7 - Transportation and Housing	2,325,727	1,146,584	49.3%	2,433,115	2,245,727	973,334	43.3%
TOTAL FUNCTION 1-7	60,394,185	26,578,225	44.0%	60,722,002	58,935,944	25,655,968	43.5%
<u>Special Purpose Fund (SPF) Budget</u>							
Annual Facility Grant	199,383	111,481	55.9%	199,383	199,383	113,813	57.1%
Classroom Enhancement Fund	5,085,902	1,710,891	33.6%	5,139,200	5,024,550	2,030,545	40.4%
Learning Improvement Fund	188,432	75,480	40.1%	169,292	180,746	81,618	45.2%
Community Link	442,357	181,291	41.0%	442,357	442,357	218,013	49.1%
Early Childhood Education Dual Credit	90,000	5,617	6.2%	84,000	0	678	0.0%
Health Dual Credit	25,000	0	0.0%	25,000	50,000	0	0.0%
Family Affordability Fund	0	26,279	0.0%	130,550	0	0	0.0%
Strong Start	96,000	2,411	2.5%	96,000	96,000	44,419	46.3%
Ready, Set, Learn	22,050	123	0.6%	22,050	22,050	7,430	33.7%
French Funds	125,734	63,209	50.3%	126,168	105,000	48,333	45.1%
Seamless DC / CR4YC	62,150	25,062	40.3%	62,150	62,150	26,817	43.1%
Mental Health	55,000	16,584	30.2%	55,000	55,000	23,023	41.9%
FN Transportation	140,529	28,536	20.3%	136,801	140,529	65,746	46.8%
Early Care & Learning	175,000	65,505	37.4%	175,000	175,000	41,643	23.8%
SEY2KT	19,000	122	0.6%	19,000	19,000	0	0.0%
Feeding Futures Funds	517,809	212,019	40.9%	549,835	498,142	208,600	40.7%
Work Experience	0	0	0.0%	15,736	0	0	0.0%
National School Food Program	0	0	0.0%	33,593	98,789	2,279	2.3%
Professional Learning Grant	0	0	0.0%	140,610	0	398	0.0%
School Generated Funds							
Special Purpose Funds-Total	7,244,346	2,524,611	34.8%	7,621,725	7,168,696	2,913,357	40.5%

2026-2027 Budget Process Schedule

January/February Senior Staff Compile Enrolment Projections & Staffing Needs/ Budget Survey Circulated

Tuesday, February 3, 2026	Trustees/Senior Staff Budget Working Session	Time: 10:00 to 12:00 pm
Location:	TBD	
Purpose:	Budget goal-setting exercise	

Tuesday, February 3, 2026	Monthly Administrators Meeting	Time: 1:30 pm
Location:	École Oceanside Elementary School	
Purpose:	To review Year to Date for 2025-2026, provide a general overview to 2026-2027 including projections and general staffing levels, discuss budget meeting schedule, discuss obligations and restraints, and identify two PVP to attend February 13 Budget Discussion with Partner Groups	

Compile List of Priorities/Options/Staffing Needs Due to Projections

Tuesday, January 27, 2026:	Budget Discussion with Indigenous Education Council (IEC)	Time: 10:30 a.m.
Location:	Winchelsea Learning Centre	
Purpose:	To review Year to Date for 2025-2026, provide a general overview to 2026-2027 which will include projections, staffing levels, obligations and restraints and will also allow for input.	

Wednesday, February 11, 2026	Budget Discussion - Trustees/District and School Administration meet with MATA/CUPE/DPAC Representatives	Time: 1:00 to 3:00 pm
Location:	TEAMS Videoconferencing	
Purpose:	To review Year to Date for 2025-2026, provide a general overview to 2026-2027 which will include projections, staffing levels, obligations and restraints and will also allow for partner group input. Members of the public are welcome to attend and provide comments/ask questions at the end of the meeting.	

Wednesday, February 11, 2026	Staff/Public Budget Information Sessions with Trustees and Senior Staff	Time 6:00 p.m.
Location:	TEAMS Videoconferencing	
Purpose:	Following the input received from the partners meeting earlier in the day, attendees will receive the same overview and have an opportunity to provide the Board with input as to District budget priorities.	

Tuesday, February 24, 2026	Regular Board Meeting	Time: 6:00 pm
Location:	TEAMS Videoconferencing	

March 6, 2026 Departments Submit Draft Budgets to Secretary Treasurer

March 10, 2026	Regular Board Meeting	Time: 6:00 pm
Location:	TEAMS Videoconferencing	

March 13, 2026 Funding Announcement (TBC)

Tuesday, April 7, 2026	Monthly Administrators Meeting	Time: 1:30 pm
Location:	Kwalikum Secondary School	
Purpose:	All administrative staff to review revised funding and priority list	

DATE TBD	Budget Discussion - Board and Senior meet with Indigenous Education Council (IEC)	Time: TBD
Location:	TBD	
Purpose:	To review Year to Date for 2025-2026, provide a general overview to 2026-2027 which will include projections, staffing levels, obligations and restraints and will also allow for IEC input.	

Wednesday, April 15, 2026	Trustees/District and School Administration meet with MATA/CUPE/DPAC Representatives	Time: 1:00 to 3:00 pm
Location	TEAMS Videoconferencing	
Purpose:	To review draft budgets in comparison to preliminary revenues. Members of the public are welcome to attend and provide comments/ask questions at the end of the meeting.	

Additional Board/Senior Staff Budget Discussions as Required

Tuesday, April 28, 2026	Regular Board Meeting	Time: 6:00 pm
Location:	TEAMS Videoconferencing	

Tuesday, May 19, 2026	Special Public Budget Meeting	Time: 6:00 pm
Location:	TEAMS Videoconferencing	
Purpose:	To review draft budget for 2025-2026	

Tuesday, May 26, 2026	Regular Board Meeting	Time: 6:00 pm
Location:	TEAMS Videoconferencing	
Purpose:	To adopt the 2026-2027 Preliminary Annual Operating Budget	

2026/27 Annual Budget Input survey

Input on the following questions:

My role in the school Community is:

What do you feel is going well related to...

What concerns do you feel the Board needs to consider in the budget related to...

5 areas of inquiry

Student Learning

Learning Resources

Facilities and Transportation

Parent & Community Partnerships

Indigenous Education (Truth and Reconciliation)

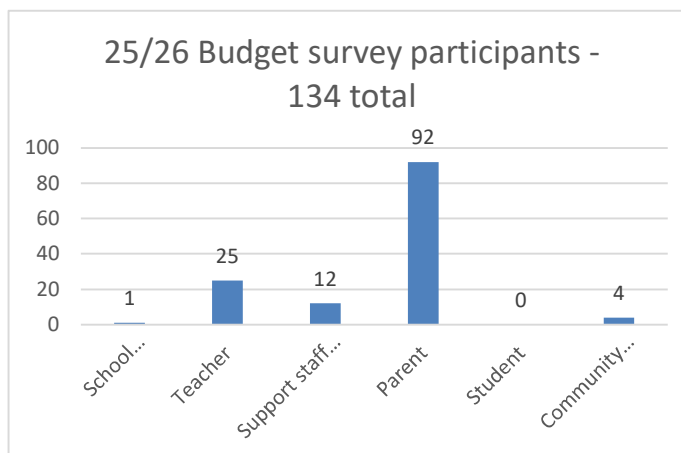
Is there anything else you would like the Board to consider related to the 2026/27 annual budget?

Opens: February 1, 2026

Closes: May 15, 2026

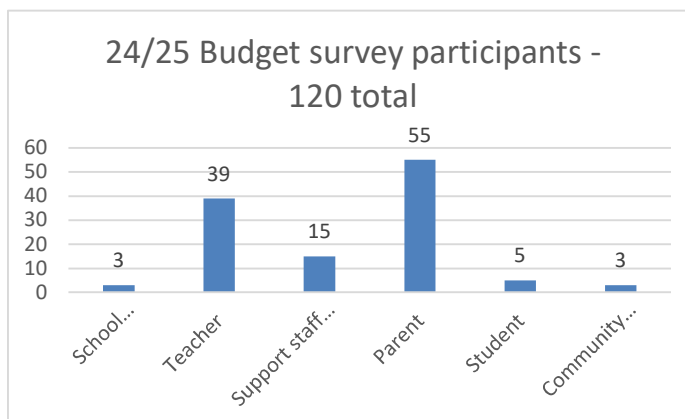
25/26 Results

School Administrator	1
Teacher	25
Support staff member	12
Parent	92
Student	0
Community member	4
	134



24/25 Results

School Administrator	3
Teacher	39
Support staff member	15
Parent	55
Student	5
Community member	3
	120



2026/27 Budget Development
Review of Fees/Rates

Rental and Use of School Facilities:

Current fees:

	Classroom	Multi purpose	Small Gym	Large Gym	Theatre/Auditorium	Comments
School Programs	n/c	n/c	n/c	n/c	n/c	Weekend rentals require a 4hr min
Youth Program	5.00	10.00	15.00	20.00	50.00	
Not For Profit/Adult Group	10.00	20.00	25.00	35.00	50.00	
Commercial	25.00	45.00	55.00	75.00	100.00	

**An application fee of \$25.00 per application will be charged to recover the administrative costs.*

Last revised for Policy 105 in Spring 2024 with implementation for 2024/25 School Year

No new recommendations for 2026/27 year

Transportation Fees:

Current fees:

	Annual Fees	
Effective for: 2025/26 School Year	Eligible Riders	Courtesy Riders
April 1 to June 30	fees waved	\$ 175.00
July	\$ 25.00	\$ 225.00
August 1 onward	\$ 50.00	\$ 275.00

**Parents and caregivers who believe these fees will cause financial hardship in their household are encouraged to speak to their school principal about fee relief. Options may include partial or even full fee waivers, depending on need, which will then be communicated by the principal to the Transportation Department.*

Last reviewed in Spring 2025 with implementation for 2025/26 School Year

No new recommendations for 2026/27 year

		25/26	2025/26		2025/26			
		Funding	Estimate for Annual Bdg		Recalculated Operating Grt			
		per FTE	FTE	Total	FTE	Total	Diff	Comments
Student Base Allocation:								
	Standard (Regular) Schools	9,015	4,145.00	37,367,175	4,164.38	37,541,841	174,666	
	Continuing Education	9,015	0.00	0	2.63	23,664	23,664	
	Alternate Schools	9,015	48.00	432,720	53.00	477,795	45,075	
	Online learning (formerly DL)	7,280	65.00	473,200	73.75	536,900	63,700	
	Home Schooling	250	27.00	6,750	21.00	5,250	(1,500)	
	Course Challenges	282	5.00	1,410	0.00	0	(1,410)	
							0	
Total Enrolment Based Funding			4,258.00	38,281,255	4,293.75	38,585,450	304,195	Total for Enrollment Based allocation
FTE change			(72.00)	chg from prior	(36.25)	chg from prior		
Supplements:								
Enrolment Decline			-1.7%		-0.8%			
	% decline from previous year-1-4%	50%	(72.00)	129,380	(36.25)	0	(129,380)	Suppl against significant Enrolmt decline
	% decline from previous year->4%	75%						
	% decline of previous 3 yrs >7%	50%						
Unique Student Needs				6,063,554		6,856,739	793,185	Unique Needs includes Spec Ed / ELL
	Indigenous Education	1,790	560.00	1,002,400	583.00	1,043,570	41,170	Ind Ed only
Salary Differential			336.56	769,737	336.56	1,162,910	393,173	Increase in avg teacher salary
Unique Geographic Factors				5,051,230		5,051,230	0	
Total Supplemental Funding				13,016,301		14,114,449	1,098,148	
Indigenous Education Councils				77,716		77,716	0	
Curr & Learn Support				38,970		38,970	0	
Funding Protection				581,272		-	(581,272)	Protection against funding declines > 1.5%
Additional grants				697,958		116,686	(581,272)	
September Operating Grant				51,995,514		52,816,585	821,071	Total increase for September count
			4,258.00		4,294.63			
Summer / Feb / May counts			40.00	291,200	40.00	291,200	0	2nd and 3rd counts for OL and Level
Full Year Total			4,298.00	52,286,714	4,334.63	53,107,785	821,071	

SCHOOL DISTRICT NO. 69 (QUALICUM)
2025-26 Amended Annusl Budget - Financial Summary

1/15/2026

	2025/26			
	Annual Budget	Amended Budget	Difference	Comments
PROVINCIAL GRANTS				
Operating Grant	52,286,714	53,107,785	821,071	Operating grant recalculation
Other MOE Grants-Additional grant	426,341	426,341	0	
Other MOE Grants-Pay Equity	936,176	936,176	0	
Other MOE Grants-Misc	201,713	370,000	168,287	ICY funding/2nd count adj
TOTAL MINISTRY OF ED GRANTS	53,850,944	54,840,302	989,358	
OTHER REVENUES				
Other Provincial Revenues	150,000	150,000	0	
Offshore Tuition	3,850,000	3,850,000	0	
Miscellaneous	385,000	385,000	0	
Rental and Leases	350,000	350,000	0	
Investment Income	350,000	350,000	0	
TOTAL OTHER REVENUE	5,085,000	5,085,000	0	
TOTAL REVENUES	58,935,944	59,925,302	989,358	
EXPENDITURES				
SALARIES AND BENEFITS				
Teachers	21,570,706	21,827,299	256,593	Average salary increases
Principals and Vice Principals	3,899,447	4,032,446	132,999	Add'n for VP False Bay
Educational Assistants	3,385,201	3,399,289	14,088	
Support Staff	6,255,834	6,298,546	42,712	
Other Professionals	2,123,434	2,144,587	21,153	
Substitutes	2,431,513	2,611,196	179,683	Add'n for replacements
Benefits	11,060,491	11,255,280	194,789	Associated benefit costs
TOTAL SALARIES AND BENEFITS	50,726,626	51,568,643	842,017	
Benefits as a % of Total Salaries	27.9%	27.9%		
Substitutes as a % of Total Salaries	6.5%	6.9%		
SUPPLIES AND SERVICES				
Services	3,808,668	3,876,009	67,341	Addn'ts for IE funds
Training and Travel	391,500	391,500	0	
Rental and Leases	30,000	30,000	0	
Dues and Fees	68,000	68,000	0	
Insurance	205,000	205,000	0	
Supplies	2,611,150	2,754,710	143,560	Indigenous Ed funds / Dist supplies
Utilities	1,095,000	1,095,000	0	
Capital Equipment				
TOTAL SUPPLIES AND SERVICES	8,209,318	8,420,219	210,901	
TOTAL EXPENDITURES	58,935,944	59,988,862	1,052,918	
NET REVENUE (EXPENDITURE)	0	-63,560		
Budgeted Use of Surplus		63,560		Appropriated surplus for IE targeted funds
Surplus (Deficit), for the Year	0	0		

SCHOOL DISTRICT NO. 69 (QUALICUM)
2025-26 Amended Annusl Budget - Financial Summary

1/15/2026

	2025/26		Difference	Comments
	Annual Budget	Amended Budget		
INSTRUCTION				
Regular Instruction	26,446,033	26,723,766	277,733	Adjustments for add'l grants
Career Programs	549,954	488,101	-61,853	
Library Services	1,233,281	1,186,444	-46,837	
Counselling	1,188,423	1,215,652	27,229	
Inclusive Education	7,439,674	7,654,257	214,583	Adjustments for add'l grants
Early Learning and Childcare	96,650	269,547	172,897	new program spaces
English Language Learning	188,996	169,078	-19,918	
Indigenous Education	1,007,510	1,107,672	100,162	Adjustments for add'l grants and approp surplus
School Administration	4,557,056	4,700,661	143,605	Ind Ed adj portion
International Students	3,109,397	3,026,950	-82,447	
Other	0	0	0	
Function 1 - Instruction	45,816,974	46,542,128	725,154	
DISTRICT ADMINISTRATION				
Educational Administration	934,039	940,776	6,737	
School District Governance	253,955	337,954	83,999	IEC funding
Business Administration	1,913,585	1,965,434	51,849	
Function 4 - District Administration	3,101,579	3,244,164	142,585	
OPERATIONS AND MAINTENANCE				
Operations and Maintenance Admin	751,886	770,723	18,837	
Maintenance Operations	5,395,578	5,420,914	25,336	
Maintenance of Grounds	463,200	482,934	19,734	
Utilities	1,161,000	1,161,000	0	
Function 5 - Operations and Maint	7,771,664	7,835,571	63,907	
TRANSPORTATION AND HOUSING				
Transportation and Housing Admin	194,722	201,200	6,478	
Student Transportation	2,011,005	2,125,799	114,794	
Housing/Boarding	40,000	40,000	0	
Function 7 - Transportation and Housing	2,245,727	2,366,999	121,272	
TOTAL FUNCTION 1-7	58,935,944	59,988,862	1,052,918	

Special Purpose Fund (SPF) Budget				
Annual Facility Grant	199,383	199,383	0	
Classroom Enhancement Fund	5,024,550	5,665,170	640,620	grant adjustment
Learning Improvement Fund	180,746	218,250	37,504	carry forward adj (C/F)
Community Link	442,357	442,357	0	
Strong Start	96,000	102,000	6,000	grant adjustment
Ready, Set, Learn	22,050	22,050	0	
French Funds	105,000	134,556	29,556	grant adjustment plus C/F
Seamless DC	55,400	55,400	0	
Mental Health	55,000	55,000	0	
FN Transportation	140,529	147,980	7,451	grant adjustment plus C/F
ECL Scan	175,000	175,000	0	
CR4YC/SEY2KT	25,750	0	-25,750	grant discontinued
Feeding Futures Funds	498,142	498,142	0	
Dual Credit/WEX Programs	50,000	34,264	-15,736	grant discontinued C/F only
Prof Learning grant	0	98,196	98,196	carry forward only
National food program (NSFP)	98,789	213,376	114,587	grant adjustment plus C/F
Special Purpose Funds-Total Expenses	7,168,696	8,061,124	892,428	

Finance and Operations Committee of the Whole
Annual Work Plan

Meeting	Report/Agenda item	Refer to Bd	To Ministry
July	no meeting		
August	no meeting		
September	Minor Capital Submission	Yes	30-Sep
	Year End Financial Summary (Audited F/S go directly to Board)	Yes	30-Sep
	Financial Statement Discussion and Analysis (FSDA)	Yes	30-Sep
October	Q1 Financial Summary		
	Enrolment report		
	Multi-Year Financial Plan	Yes	Oct
November	Statement of Financial Information (SOFI)	Yes	31-Dec
December	no meeting		
January	Amended Budget	Yes	28-Feb
	Q2 Financial Summary		
	Budget development-meeting schedule/survey review		
	Budget development-review fees/rates		
February	Budget development-preliminary feedback		
	Budget development-Macro level themes		
	Three-Year Enrolment Estimates		15-Feb
	Lead in Water Report	Yes	28-Feb
March	no meeting		
April	Budget development-refine pressures/priorities		
	Annual Budget (to Board as early as April)	Yes	
	Q3 Financial Summary		
	Capital (Major/Minor) Program announcement	Yes	Mar/Apr
May	Annual Facility Grant (AFG) Spending Plan	Yes	31-May
	Climate Change Accountability Report (CCAR)	Yes	31-May
	Annual Budget	Yes	30-Jun
June	Major Capital Submission	Yes	30-Jun
	YE/Q4 Financial summary		

Ad hoc items: International Program
Childcare Programs (TBD)
Food program funds-FFF/NSFP (May)
Transportation revenues (TBD)
Accessibility committee work